



Long Term Investment and Reindustrialisation Intergroup

#Invest4Future

TRANSPORT INFRASTRUCTURE PIPELINE IN EUROPE

WHAT MAKES A GOOD PROJECT?

12 OCTOBER – COMMITTEE OF THE REGIONS

Biographies of the Speakers



Dominique RIQUET – Chairman of the Long Term Investment Intergroup

Elected at the European Parliament in 2014 for a second mandate, Dominique Riquet is the first Vice-Chair of the transport and tourism committee and a member of the industry, research and energy committee.

As a member of the UDI (Union des Démocrates et Indépendants) in France, he joined the ALDE (Alliance of Liberals and Democrats for Europe) within the European Parliament. Particularly involved in infrastructure financing, he was rapporteur on the Connecting Europe Facility and he is currently rapporteur for opinion on the European Fund for Strategic Investments ("Juncker Plan"). In the meantime, he has become the founder and chairman of the intergroup on long-term investment and reindustrialisation (#Invest4Future). Prior to that, he was Regional Councillor for the Nord Pas-de-Calais region (1992-2009) and he also served for ten years as the mayor of Valenciennes (2002-2012) following Jean-Louis Borloo. Born in 1946, Dominique Riquet holds a degree in general medicine and a degree in urological surgery.



Violeta BULC – European Commissioner for Mobility and Transport

Violeta Bulc is the European Commissioner for Mobility and Transport since November 2014. A noted academic, author, systems architect and entrepreneur, Ms Bulc has long had a high profile in her homeland of Slovenia. In the corporate sphere, she held various positions in the telecoms industry, including Telekom Slovenia and Telemach (1994-2000). She has also been the owner and CEO of Vibacom (2000-2014), engaged in work on sustainable and innovative business solutions. Immediately prior to her appointment to the European Commission, she

was the Deputy Prime Minister of Slovenia, with ministerial responsibility for development, strategic projects and cohesion.

Ms. Bulc holds a Master's degree in Information Technology from Golden Gate University in San Francisco and a Bachelor's degree in Computer Science and Informatics from the Faculty of Electrical Engineering, University of Ljubljana, Slovenia.



Raffaele Cattaneo – President of COTER Commission, European Committee of the Regions

The current President of the Lombardy Regional Council and member of the European Committee of the Regions started his political career as director of the Lombardy Region Presidents Cabinet in 1995. Five years later he became Deputy Secretary-General of Lombardy's Regional Council and in 2005 he was elected Regional Councilor. Since then, he has held different executive positions in areas related with transport and infrastructure policies. In 2013 he was appointed President of the Lombardy Regional Council and the next year was designated member of the European Committee of the Regions, where he was elected President of the Commission for Territorial Cohesion Policy and EU Budget (COTER) in 2015. Mr Cattaneo holds a degree in Economics and Business from the Catholic University of Milan

and worked in the Chamber of Commerce of Milan between 1988 and 1995.



Vincent Piron – Vice-Chair of the working group Infrastructure & Financing at the European Construction Industry Federation (FIEC)

Mr Piron has his own engineering office “Piron Consulting SAS”, and represents the European Federation for Construction for Concessions and PFI contracts. In SIF, he is Knowledge Manager for developing the IISS platform and acting CFO. He is specialized in investment evaluation in infrastructure projects (airports, toll roads, tunnels and bridges) and in urban planning. He has participated in various working groups about

project economics, public discount rate, risk management at the State level and written articles on the economics of urban zones and has developed an urban model called Pirandello® describing the urban equilibrium of large cities in terms of city pattern versus socio economic and transport constraints. After his degree at Ecole Polytechnique in 1968 and at Ecole Nationale des Ponts et Chaussées in 1973, Vincent Piron went to Gabon as Chief of the Infrastructure Department in the public company managing the airports and developing new ones. From 1977 to 1981 he was in charge of Master Planning and construction Department in the State Secretary for Civil Aviation. From 1981 to 1985 he was working in Lyon as Head of the Department in charge of motorways, metro and airports for the Minister of Transport. He developed the Lyon Metro, managed the 2 airports Lyon and Satolas, and developed the urban road system (250 km urban roads, bridges and tunnels). Then he left France to go to Cairo from 1985 to 1991 as Managing Director for the Cairo metro project. From 1991 to October 2010 Vincent Piron has been working in VINCI Concessions as Strategy and Investment Director. More than 150 bids were done at that time and 30 concessions and PFI contracts were signed (in transport infrastructure or buildings).



Olav Jones – Deputy Director General, Insurance Europe

Olav Jones joined Insurance Europe as deputy director general in November 2011. As head of the federation's economics and finance department he is responsible for prudential regulatory issues, accounting and investment, as well as international affairs and reinsurance. Olav was previously head of group risk strategy at Belgian insurer Ageas, the company created following the break-up of the Fortis banking and insurance group. From 2008–09 he was chief risk officer of Fortis Insurance, having previously been head of insurance risk and strategic risk at Fortis Group since 2002. He started his career with management consultant Oliver Wyman after gaining a first class honours degree in engineering science from the University of Exeter and an MPhil degree in finance from Queens' College, Cambridge, both in the UK.

He then worked for UK insurer Prudential in a variety of roles for six years before joining Fortis. He is currently vice-chair of the insurance and reinsurance stakeholder group of the European Insurance and Occupational Pensions Authority (EIOPA).



James Wardlaw – LTIIA Board Advisor and Head of Global Infrastructure at Campbell Lutyens

James Wardlaw joined Campbell Lutyens in 2011 to take responsibility for the firm's infrastructure practice. He was previously a Managing Director in the Investment Banking Division of Goldman Sachs for 6 years. Prior to this, he worked as an HM Treasury official where he was responsible for the financing strategy for a number of the UK's largest infrastructure projects. Prior to HM Treasury, James worked for 17 years as a financing banker. James is on the panel of expert advisors to the UK Regulators Network, recently formed by all the economic regulators in the UK. James is also a non-executive Board member, and chair of the Treasury Committee of the Notting Hill Housing Group, one of the largest developers and providers of affordable housing in London.



Marie-Laure Mazaud – Executive Director, in charge of Transportation Sector & Development, Caisse des Dépôts et Consignations

Marie-Laure Mazaud is Executive Director, in charge of strategy and investments in the transports sector and of marketing and development of the department at Caisse des Dépôts & Consignations (“CDC”) since May 2013.

She came from Alcatel-Lucent (2004 to 2013) where she held several executive finance positions encompassing customers financing, treasury, risk assessment and banking relations. Since mid-2008, she was Global Head of Project Finance Credit & Collection, in charge of international and infrastructure financing as well as of the “Credit to Cash” project for the Group.

Prior to joining Alcatel-Lucent, Marie-Laure worked 9 years for Coface as Head of Structured and Project Finance (1998 to 2004) and Senior Project Manager (1996 to 1997) and prior to that, she spent 4 years in banking as Relationship Manager with Citibank Paris and Credit Analyst at Crédit Lyonnais Tokyo (1992-1995).

Marie-Laure has occupied several board member positions since 2009 (at Alcatel-Lucent, Electro Banque, and NextiraOne), is currently non-executive director at the Supervisory Board of FM Holding (an international family owned logistic group with a turnover exceeding 1 billion €) and President of its Audit and Risk Committee as well as in companies in which CDC has invested (Sanef/Sapn highway concession, Lisea - the high-speed rail between Tours and Bordeaux -, Viaduc de Millau, the L2 bypass of Marseille, the operating and infrastructure companies of the Ports of Detroit at Calais and Boulogne sur Mer).

She holds a Masters in Corporate Finance from Lyon Graduate School of Management, a degree from Lille Graduate School of Business (EDHEC) and a Bachelor of Arts in Business Studies from Brighton Polytechnic.



Giorgio Chiarion Casoni – Head of Unit, Financing of climate change, infrastructure policies and Euratom DG ECFIN, European Commission

Giorgio Chiarion Casoni developed his professional career at the European Commission where he managed financial programmes in support of SMEs before becoming responsible for coordination of the activities of the European Commission with the European Investment Bank (EIB), the European Investment Fund, the European Bank for Reconstruction and Development and other IFIs. He is currently Head of the Financing Infrastructure and Climate Change Unit in the

Directorate General for Economic and Financial Affairs. He is responsible for core parts of the Investment Plan for Europe (European Fund for Strategic Investments, the European Investment Advisory Hub and the European Investment Portal) and other European innovative instruments designed to support investment in infrastructure.



Jean-Louis Marchand – President of the European Construction Industry Federation (FIEC)

Jean-Louis Marchand is the President of the European Construction Industry Federation since June 2016 where he was Vice-President for Economic and Legal Affairs from 2014 to 2016. Mr Marchand has also extensive experience in representing the construction industry at a national level as he has been a member of the board of the French Fédération

Nationale des Travaux Publics since 2008 and President of the committee "Vocational Education and Training" since 2014. Originally in the telecom industry for twelve years at France Telecom, Mr Marchand joined in 1986 the road construction company Cochery-Bourdin-Chaussé which would later become Eurovia, the road division of Vinci. With Eurovia, he spent 17 years between France and Germany, leading its international development as Chief Operative Officer (COO). Finally he was President of Advancity, the French cluster for sustainable cities and mobility, from 2012 to 2016.

Mr Marchand is an engineer. He has graduated from the Ecole Polytechnique and Telecom Paris Tech.